



June 27, 2008

MEMORANDUM FOR PLANT MANAGERS

SUBJECT: Elimination of Trips

As part of our ongoing efforts to reduce transportation costs, all PVS trips operating between 0900-1300 should be discontinued unless deemed absolutely necessary. Drivers should be placed on "Stand By" time during any inactive times. This will reduce fuel and vehicle costs as well as help to document any unscheduled time by site for future route consolidation.

In addition, other short-term transportation efficiency opportunities include cancellation, elimination or consolidation of other underutilized PVS/HCR trips, especially on Sundays and holidays.

Attached is a summary of trips scheduled to operate weekdays 0900-1300 as well as all Sunday trips. You are requested to review the value of these trips and identify any PVS or HCR trip adjustments and eliminations to the Distribution Networks Manager by July 14, 2008.

Any concerns and other related recommendations should be shared with the Distribution Networks Manager.

A handwritten signature in black ink, appearing to read "R. Uluski".

Richard P. Uluski
Manager, Operations Support

Attachment

cc: NEA Vice President
NEA Manager, Distribution Networks
NEA Manager, Delivery Programs Support
NEA Manager, In-Plant Support
District Managers
TANS Managers

NEA PLANTS

| PLANT | PVS 0900-1300 WEEKDAY | AO & STA TRANSPORTATION | |
|-----------------------|-----------------------------|-------------------------|------------|
| | | HCR | SUNDAY PVS |
| ALBANY P&DC | 16 | 24 | 15 |
| BINGHAMTON P&DF | 0 | 8 | 0 |
| BOSTON P&DC | 62 | 0 | 0 |
| BRIDGEPORT | 2 | 0 | 5 |
| BROCKTON P&DC | 3 | 10 | 1 |
| BUFFALO P&DC | 14 | 46 | 29 |
| BURLINGTON P&DF | 0 | 4 | 0 |
| CAPE COD P&DF | 0 | 3 | 0 |
| CENTRAL MA P&DC | 7 | 10 | 3 |
| EASTERN ME P&DF | 0 | 15 | 0 |
| ELMIRA P&DF | 0 | 8 | 0 |
| HARTFORD P&DC | 16 | 21 | 11 |
| MANCHESTER P&DF | 0 | 25 | 0 |
| MIDDLESEX-ESSEX P&DC | 7 | 22 | 4 |
| NORTHWEST BOSTON P&DC | 9 | 0 | 0 |
| PORTSMOUTH P&DF | 0 | 13 | 0 |
| PROVIDENCE P&DC | 34 | 30 | 21 |
| ROCHESTER P&DC | 16 | 20 | 11 |
| SOUTHERN CT P&DC | 8 | 44 | 7 |
| SOUTHERN MAINE P&DC | 5 | 24 | 8 |
| SPRINGFIELD P&DC | 11 | 20 | 6 |
| STAMFORD P&DC | 7 | 23 | 7 |
| SYRACUSE P&DC | 22 | 20 | 15 |
| UTICA P&DF | 0 | 10 | 0 |
| WATERBURY P&DF | 5 | 4 | 0 |
| WHITE RIVER JCT P&DC | 0 | 13 | 0 |

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